VISTAGE



JOHN HOLDEN Vistage Chair





WHAT ARE THE KEY SKILLS OF SUCCESSFUL BUSINESS LEADERS?



1. Inspiring a shared vision



2. Leading and letting others manage



3. Knowing your numbers



4. Having and keeping the right people



5. Creating and retaining customer loyalty

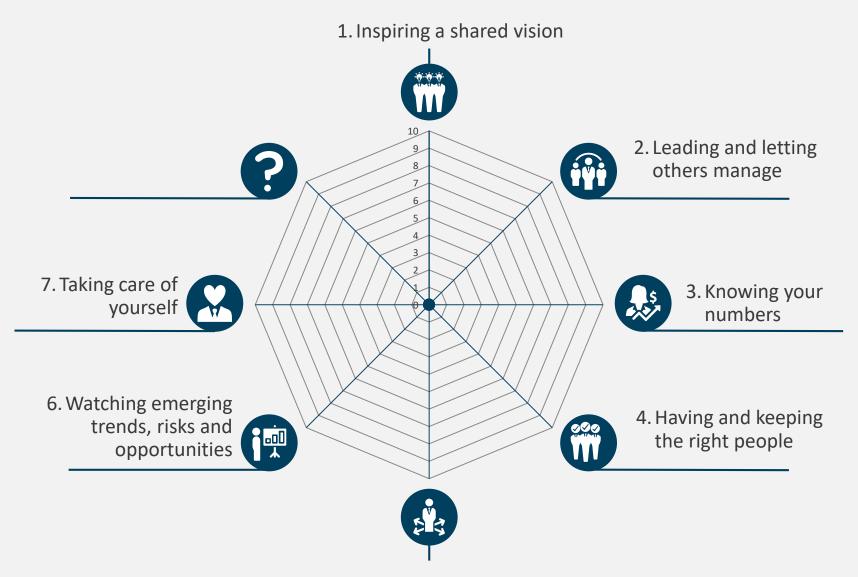


6. Watching emerging trends, risks and opportunities

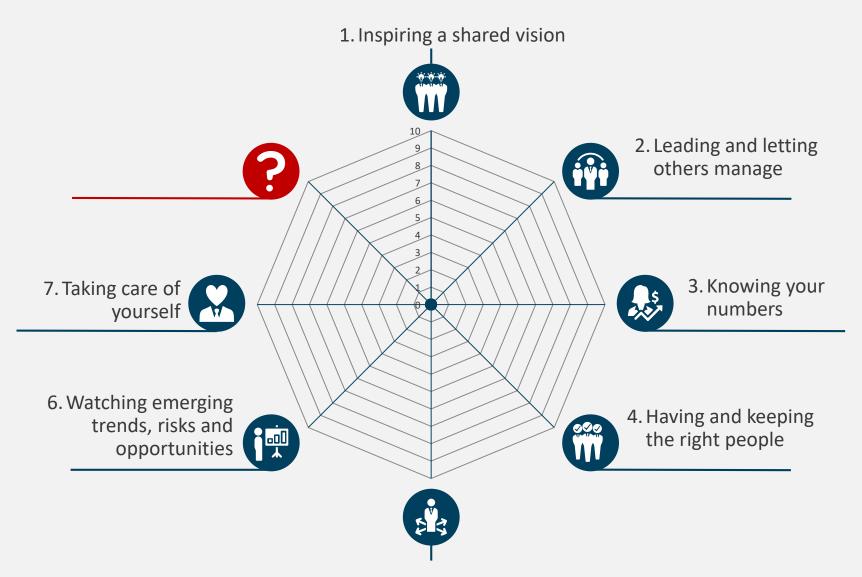


7. Taking care of yourself

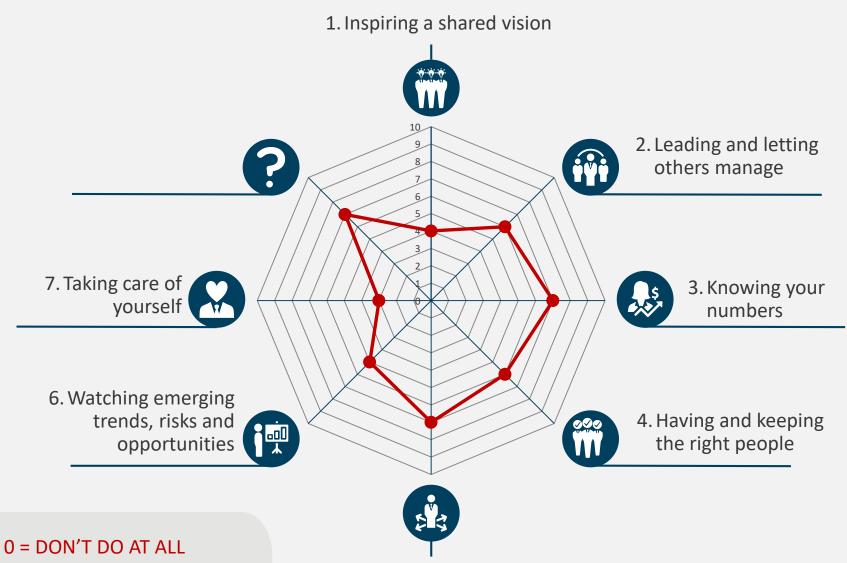




IN YOUR VIEW, WHAT NEEDS TO BE ADDED - YOUR NUMBER 8 ?

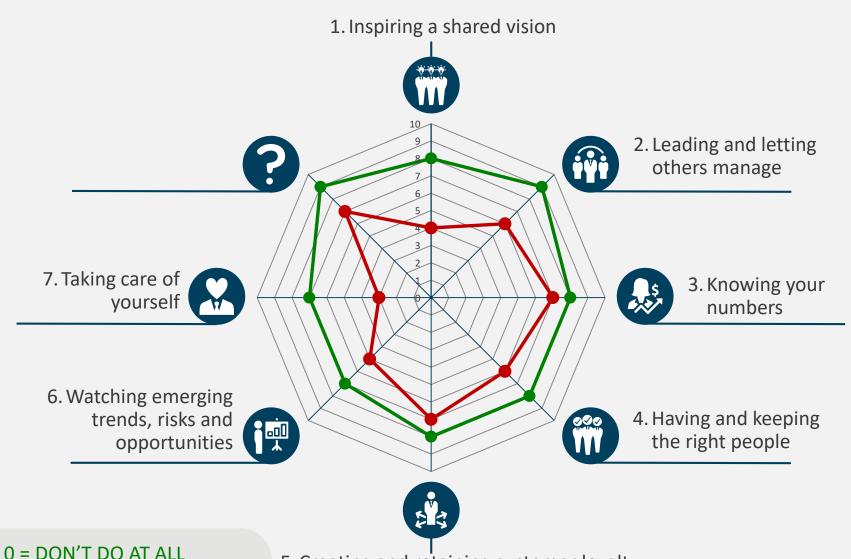


AS WE GO THROUGH - SCORE YOURSELF FROM 0 TO 10



10 = WORLD CLASS

AND IN GREEN MARK WHERE YOU WOULD LIKE TO BE IN 6 MONTHS



0 = DON'T DO AT ALL 10 = WORLD CLASS



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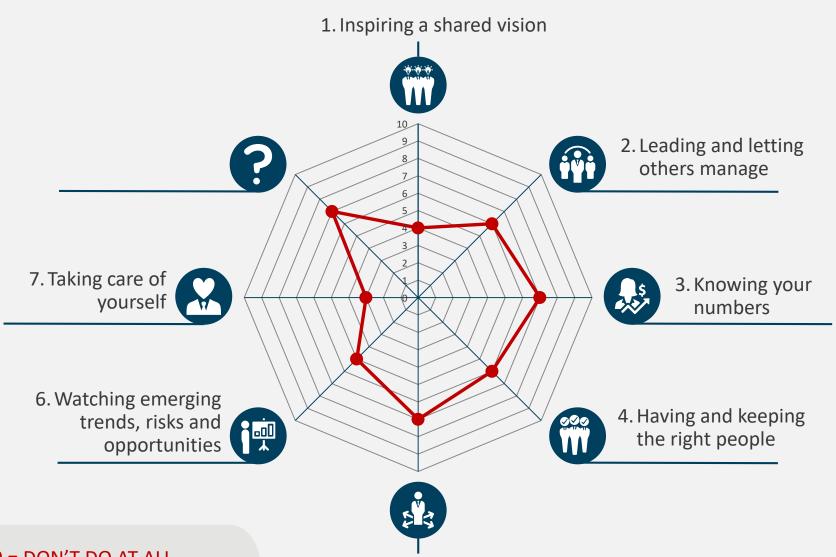


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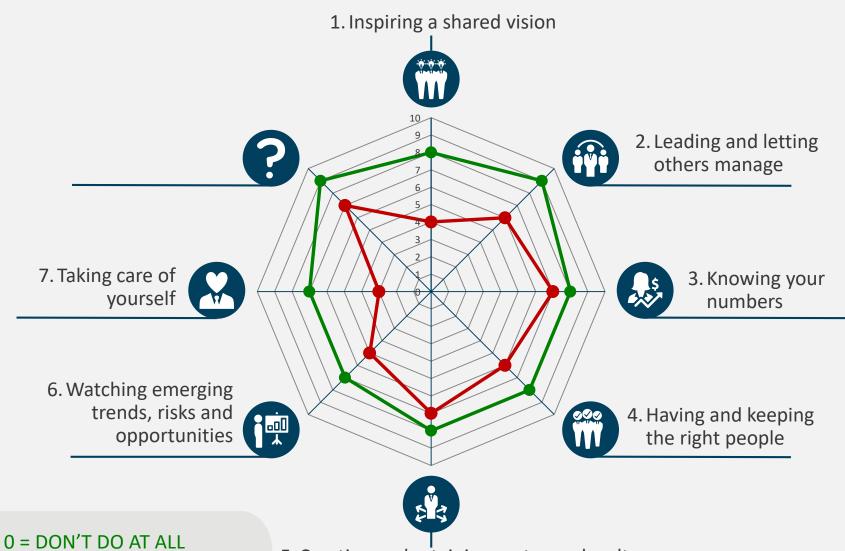
Have a vision that is clear, inspirational and understood by all.

REMINDER - SCORE YOURSELF FROM 0 TO 10 - DRAW YOUR CHART



0 = DON'T DO AT ALL 10 = WORLD CLASS

WHERE YOU WOULD LIKE TO BE IN GREEN



0 = DON'T DO AT ALL 10 = WORLD CLASS



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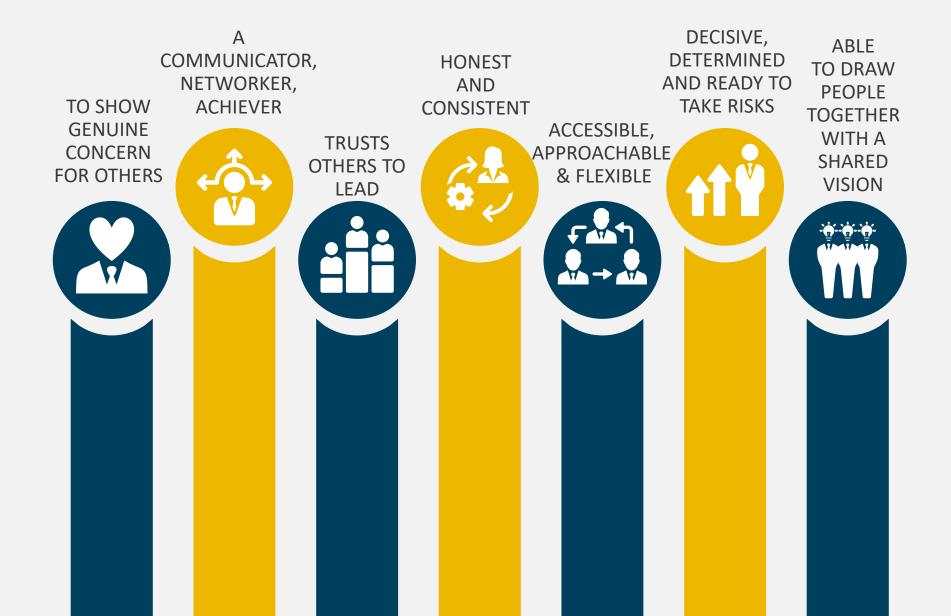


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I work ON the business rather than IN the business

COMPREHENSIVE RESEARCH SHOWS WHAT PEOPLE WANT FROM THEIR LEADERS





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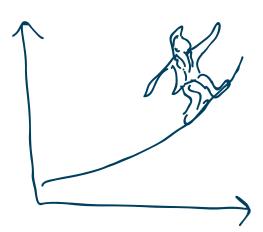
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I know what our critical success factors are and how they drive the business forward



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I know how to attract, retain and develop the talent we need to achieve our goals

DO YOU KNOW HOW ENGAGED YOUR STAFF REALLY ARE?

 $\overline{(1)}$

I have the materials and equipment to do my work right

5

My supervisor or someone at work seems to care about me as a person

9

My associates or fellow employees are committed to doing quality work

GALLUP

2

I know what is expected of me at work

<u>(6)</u>

There is someone at work who encourages my development

10

I have a best/good friend at work

(3)

At work I have the opportunity to do what I do best everyday

 $\overline{7}$

At work my opinions seem to count

(11)

In the last 6 months, someone at work has talked to me about my progress

4

In the last 7 days I have received recognition or praise for doing good work

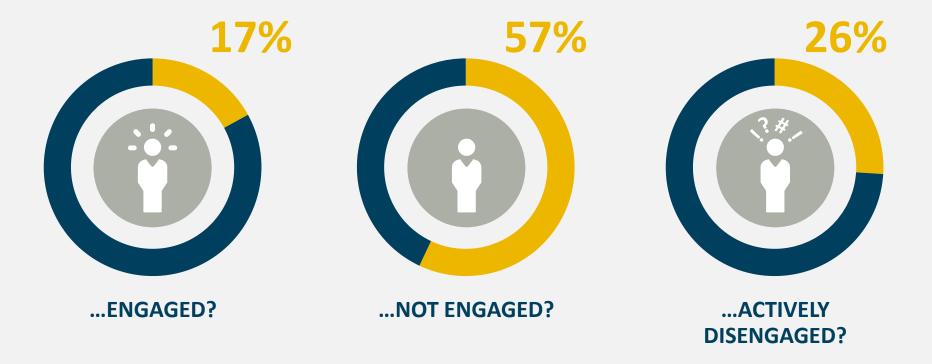
8

The mission or purpose of my company makes me feel my job is important

(12)

In this last year, I have had opportunities to learn and grow at work

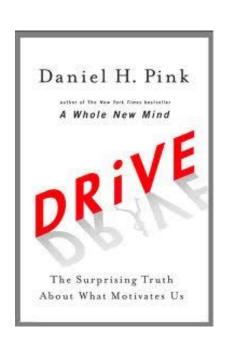
WHAT PERCENTAGE OF PEOPLE DO YOU THINK ARE...



Source: GALLUP UK EMPLOYEE ENGAGEMENT SURVEY, 2003/2005/2011/2015 (UK)

WHAT REALLY MOTIVATES PEOPLE?





Google: **Dan Pink YouTube**



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Our customers trust us, and like the way we treat them



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I look actively at 'what's coming' and take action to create a better future



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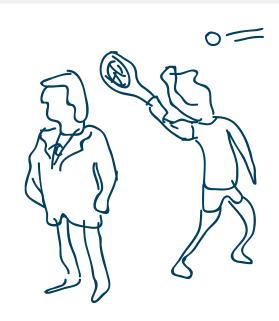
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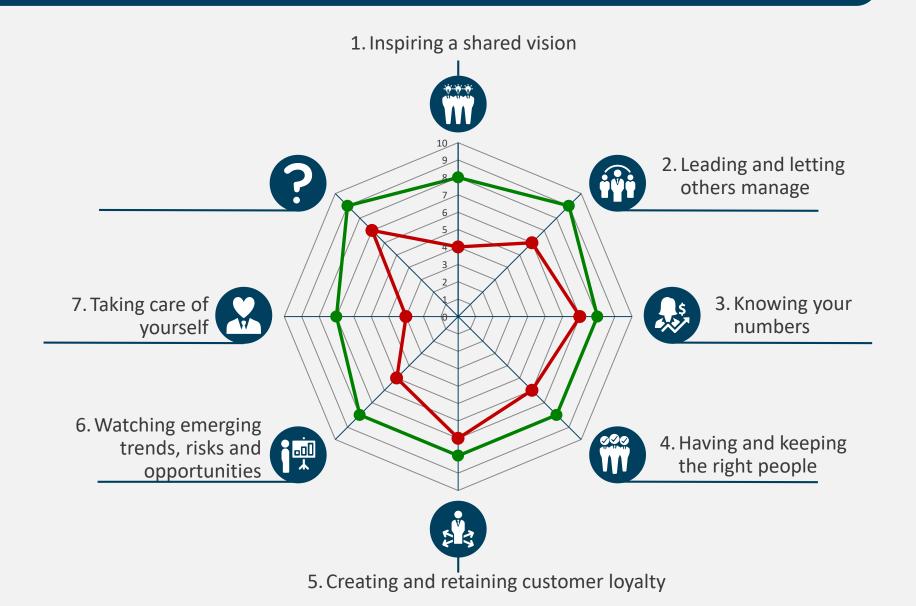


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I achieve the right blend of work and personal life

SO WHICH KEY SKILLS NEED SOME FOCUS, DEVELOPMENT?



LET'S LOOK AT OUR GROUP SCORES...



What is your smallest gap?



What is your largest gap?



Who around the table has skills you can learn from?



How can you contribute to the group from your skill bank?



Look at the variety of experiences, knowledge and battle scars around the room

THE ACTIONS I WILL TAKE TO IMPROVE MY KEY SKILLS ARE...

1. BY

2. BY

3. BY

VISTAGE